# **CURRICULUM VITAE**

### LLOYD R. BURTON

Professor Emeritus Master of Health Administration Health Administrative Services Weber State University

### **EDUCATION:**

1998 Doctor of Management Colorado Technical University, Colorado Springs, Colorado

1982 Master of Health Administration Baylor University, Waco, Texas

1971 Master of Science in Education University of Nebraska at Kearney (Major - Counseling and Guidance)

1969 Bachelor of Arts University of Nebraska at Kearney (Major - Psychology)

4/12/2006 NIH Human Subjects Research certification

### **PUBLICATIONS:**

Merkley, H., Dahlkemper, R. and L. Burton, 2009, *Media Richness in Online Learning*, National Social Science Perspectives Journal, Vol 41 #2, 56.

Lloyd R. Burton and Richard Dahlkemper, 2007, Communication Issues in Online Learning, *National Social Science Journal*, Vol 27 #2, 28.

Lloyd R. Burton and Richard Dahlkemper, 2006, Communication Challenges with Students in an Online Program, *National Social Science Perspectives Journal*, Vol 32 #1, pp. 33-41.

Lloyd R. Burton, 2006, Chapter 17, Managing Healthcare Performance Improvement Projects, *Quality and Performance Improvement: A Tool for Programmed Learning. 3d edition.* by Shaw et. al. AHIMA, Chicago

Lloyd R. Burton, 2006, Chapter 22, Predicting the Future of Performance Improvement in Healthcare, *Quality and Performance Improvement: A Tool for Programmed Learning. 3d edition.* by Shaw et. al. AHIMA, Chicago Lloyd R. Burton, March-April 2005, Strategic Thinking Across the Curriculum, *AUPHA Exchange*, AUPHA electronic newsletter.

Lloyd R. Burton, February 12, 2005, Strategic Thinking Across the Curriculum, *Health Systems Management Alliance*, http://www.hsmalliance.com/site/index.php

Shaw, Elliott, Isaacson, and Murphy, 2003, Performance Improvement in Healthcare 2e. Chicago, American Health Information Management Association

Contributing Author: Chapter 17, "Managing Healthcare Performance Improvement Projects." Chapter 22, "Predicting the Future of Performance Improvement in Healthcare."

Lloyd R. Burton, DM, "The Life Cycle of a Project: How to Plan for Performance Improvements," *Journal of AHIMA*, October 2003, 74/9 p.34

"Implementing Medical Call Centers for Demand Management in Healthcare Organizations: A Model for Internal Installation or Outsourcing." Doctoral Dissertation, 1998, Colorado Technical University.

"A Study to Determine the Best Formal Organizational Structure for Outpatient Services at the Fort Carson MEDDAC" A Graduate Research Project for Master of Healthcare Administration, 1982, Baylor University.

"A Structured Interview as a Predictor of Student-Teacher Effectiveness" Master's Thesis, 1971, University of Nebraska at Kearney.

## **MILITARY EDUCATION:**

- 1986 Command and General Staff College, Fort Leavenworth, Kansas
- 1983 Dental Command and Staff Course, Academy of Health Sciences Fort Sam Houston, Texas
- 1982 Administrative Residency, Academy of Health Sciences Fort Sam Houston, Texas
- 1979 Medical Department Officer Advanced Course Academy of Health Sciences, Fort Sam Houston, Texas
- 1971 Medical Department Officer Basic Course Medical Field Service School, Fort Sam Houston, Texas

#### **Military Continuing Education:**

Drug and Alcohol Course for Commander's Race Relations Matrix Management Labor Relations for Executives Dental Administration Negotiating a Union Contract Language for Union Contracts Personnel Management for Executives Constraints Theory Systems Thinking/Learning Organizations

# **TEACHING EXPERIENCE:**

Current: Weber State University Tenured Professor <u>Graduate</u> Health Systems & the HC Econ.(MHA6000) Strategic Health Planning and Marketing (MHA6400) Health Admin Services Capstone(MHA6500) Quantitative Decision-Making (MHA6350) Financial Issues in Nursing Administration (MSN6324)

> <u>Undergraduate:</u> Legal and Ethical Aspects of HA (HAS4400) The Health Care System (HAS3000) HA Admin. & Supervisory Theory(HAS3260) Senior Seminar (HAS4740) Healthcare Policy & Economics(HAS4320) Seminar (HAS4990) Epidemiology and Biostatistics(HIM3200) Intro to QI in Health Care (HIM 3300)

1997- 2000, Colorado Technical University Full-time Professor <u>Graduate:</u> Managing Technical Human Resources Operational Human Resource Management Principles of Strategy

Strategic Human Resources Management **Business Policy and Strategy** Critical Thinking and Complex Problem Solving **Project Management** Undergraduate: Health Care Ethics Introduction to the Health Care Industry Human Resource Selection and Compensation Quantitative Decision Making Organizational Behavior Total Quality Management Systems Theory Social Psychology Introduction to Psychology Team Building and Conflict Resolution Managed Care Concepts HRM Legal Environment **Business Policy and Strategy** Human Resources Management Training and Development of Human Resources Adjunct Professor Graduate: Quality Health Care Management Health Issues in Our Changing Population Healthcare Delivery System

1997 - 1998, University of Phoenix

Adjunct Professor

<u>Graduate:</u> Strategic Planning Financial Management for Nurse Managers Human Resource Management in Technological Organizations <u>Undergraduate:</u> Quality Management and Productivity

1992 - 1994, Chapman University Adjunct Professor Health Economics Introduction to Health Services Administration Health Services Management

1991 William Beaumont Army Medical Center, Course Director, 32 hour Customer/Human Relations Course for Staff 1989 Webster University, Graduate Program in Health Services Management, Adjunct Professor

Health Law

1982 Southern Illinois University at Carbondale, Undergraduate Program in Health Services Administration, Internship Supervisor Fall Term

1975 Facilitator for Army Drug Program Directors Seminar, United States Army Administrative Center, Indianapolis, Indiana

1975 - 1976 Instructor, Race Relations/Equal Opportunity Program Fitzsimons Army Medical Center, Aurora, Colorado New White Consciousness The Native American

1973 - 1974 Director of Curriculum Development and Instructor
US Army Europe, Alcohol and Drug Abuse Prevention and Control Training Center Counselor Orientation to European Theater Transactional Analysis and Gestalt Therapy for Drug Counselors Co-facilitating Group Therapy and Foundations of Group Dynamics Commander's Orientation to Drug Abuse Prevention

June 1971 Co-facilitator with Fred Kempf, Ph.D. For 5 day encounter group for special education program directors, University of Nebraska at Kearney

1971 Instructor, General Psychology (Summer Session) University of Nebraska at Kearney

1969 - 1971 Teaching Assistant, General Psychology University of Nebraska at Kearney

## **Presentations:**

Snow M, Burton L, Wiggins P. *Relactation in times of disaster: Is word getting out?* American Public Health Association: 137th Annual Meeting and Exposition, Philadelphia, Pennsylvania., USA (Poster Session, November 11, 2009)

April 6, 2009, Co-presenter with Dr. Richard Dahlkemper and Heather Merkley, *Application of a Media Richness Model to Online Teaching*, National Social Science Association Annual Meeting, Las Vegas.

June 6, 2008, Moderator and Presenter for the Organizational Strategy and Development Faculty Forum, AUPHA Annual Meeting, Washington DC

March 11, 2008, Co-presenter with Dr. Kenneth Johnson, The Birth of an MHA at Weber

State University, AUPHA Leadership Conference, Chicago

April 6, 2006, Co-presenter with Richard Dahlkemper, *Communication Challenges with Students in an Online Program*, National Technology and Social Science Program, National Social Science Association, Las Vegas

June 24, 2005, Session Moderator, "Developing Integrated Methods for Teaching Organizational Theory and Organizational Behavior in Strategic Thinking" Combined Strategic Thinking and Organizational Theory/Behavior Faculty Forums, AUPHA Annual Meeting, Boston.

August, 1999, Guest Speaker, South Dakota Society of Medical Assistants. Subject: *Health Care Ethics*.

November, 1998, Guest Lecture via video conferencing to University of North Carolina Chapel Hill, Executive Masters Program on Healthcare Administration. Subject: *Demand Management*.

1998 Pikes Peak Healthcare Executives Forum, Colorado Springs, Co-Presenter with Peter K. Moskowitz Ph.D., *Demand Management a New Paradigm or Managed Care by Another Name*.

1996 Pikes Peak Institute/Technological Trade Institutes, Colorado Springs Guest Speaker, *Commencement Address for Fall Graduation* 

1996 Fall Meeting, Colorado Springs Quality Improvement Council, Colorado Springs Guest Speaker, A Comparison of JCAHO and Baldridge Award Leadership Criteria.

1993 Panel Member, Health Services Command Ambulatory Care Conference, San Antonio, Texas

Managing Appointment Systems Innovations in Organizing for Managed Care

1987 Fall Meeting, Massachusetts Society of Post Anesthesia Nurses Stress Management

1986 US Army Reserve Medical Basic Officer's Course Faculty, 804th Hospital Center, Hanscom AFB, Massachusetts *Medical Regulating Effects of Nuclear, Biological, Chemical Warfare* 

1985, Pre-Command Course, Health Services Command, Fort Sam Houston, Texas

# The Role of an Administrator in a Dental Activity

1984 Semi Annual Equal Opportunity/Race Relations Class, US Army Dental Activity, Fort Carson, Colorado

### **Professional and Community Activities**

Professor Emeritus of Health Administrative Services, Weber State University

Member, Association of University Programs in Health Administration (AUPHA)

Fellow, Commission on Accreditation of Health Management Education (CAHME)

Faculty Associate, American College of Healthcare Executives Co-Chair, Organizational Strategy and Development Faculty Forum, AUPHA	2008-2009
Co-chair, Strategic Thinking Faculty Forum, AUPHA	2003-2006
American College of Health Executives, Faculty Associate	2000-Present
Faculty Senator, Weber State University	2002-2008
Executive Committee, Faculty Senate, Weber State University	2007-2008
Dissertation Committee for Cory Moss, DHA(c) Central Michigan University, 2011 – 2012	
Reviewer for Journal of Health Management 2011-2012 "Innovative Human Resource (HR) Practices in US Hospitals: Empirical Study."	
CAHME Fellow and Accreditation Team Member for CAHME Accredita Washington State University, Spokane, Washington	ation visit at Fall 2011
CAHME Fellow and Accreditation Team Member for CAHME Accreditation visit at Virginia Commonwealth University, Richmond, Virginia. Spring 2011	
CAHME Fellow and Accreditation Team Member for CAHME Accredita of Florida, Gainesville.	ation visit at University Fall 2009
CAHME Fellow and Accreditation Team Member for CAHME Accreditation site visit at George Mason University, Fairfax, Virginia Spring 2009	
CAHME Fellow and Accreditation Team member for CAHME Accredita University, Miami, Florida.	tion site visit at Barry Spring 2008

CAHME Fellow and Accreditation Team member for CAHME Accreditation visit at Arizona State University, Tempe. Fall 2006

AUPHA Panel member for certification evaluation of Winston College undergraduate program in Health Services Management Spring 2011

AUPHA Panel Chair for certification evaluation of Stonehill College undergraduate program in Health Services Management Spring 2010

AUPHA Panel Chair for certification evaluation of Idaho State University undergraduate program in Health Services Management Spring 2009

AUPHA Panel member for certification evaluation of Texas State University undergraduate program in Health Services Management Spring 2008

AUPHA Panel chair for certification evaluation of University of New Hampshire undergraduate program in Health Services Management Spring 2007

AUPHA Panel chair for certification evaluation of University of Scranton undergraduate program in Health Services Management Spring 2006

Session Co-chair, Organizational Thinking/Behavior & Strategic Thinking Forums: Developing the Virtual Medical Group for MHA Programs. June 24, 2006

AUPHA Panel member for certification evaluation of Metropolitan State University undergraduate program in Health Services Management Spring 2005

AUPHA Panel member for certification evaluation of Clayton College and State University undergraduate program in Health Services Management Spring 2004

AUPHA Panel member for certification evaluation of University of New Hampshire undergraduate program in Health Services Management Spring 2002

President, Pikes Peak Healthcare Executive Forum,.1998Charter Member & Treasurer, Pikes Peak Healthcare Executives Forum,1992 - 1994

2011 Axis Worldview, Chairman of the Advisory Board.

1998, Pikes Peak Healthcare Executive Forum, President.

1992 - 1994, Pikes Peak Healthcare Executives Forum, Charter Member & Treasurer

1991 - 1992, Board of Directors El Paso Area Chapter, American Red Cross, El Paso, TX